

Consolidated Financial Statements and OMB Circular A-133  
Supplementary Information Together with  
Reports of Independent Certified Public Accountants

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF  
THE PROTESTANT EPISCOPAL CHURCH  
IN THE UNITED STATES OF AMERICA AND AFFILIATES**

December 31, 2013 and 2012

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## TABLE OF CONTENTS

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|  | <b>Page</b> |
|--|-------------|
| Report of Independent Certified Public Accountants   | 1 - 2       |
| Consolidated Financial Statements:   |             |
| Consolidated Statements of Financial Position as of December 31, 2013 and 2012   | 3           |
| Consolidated Statements of Activities for the years ended December 31, 2013 and 2012   | 4           |
| Consolidated Statements of Cash Flows for the years ended December 31, 2013 and 2012   | 5           |
| Notes to Consolidated Financial Statements   | 6 - 27      |
| Supplementary Information:   |             |
| Consolidating Schedule of Financial Position as of December 31, 2013   | 29          |
| Consolidating Schedule of Activities for the year ended December 31, 2013  | 30          |
| Schedule of Expenditures of Federal Awards for the year ended December 31, 2013  | 31          |
| Notes to Schedule of Expenditures of Federal Awards for the year ended December 31, 2013   | 32          |
| Report of Independent Certified Public Accountants on Internal Control Over Financial Reporting and on Compliance and Other Matters required by <i>Government Auditing Standards</i> | 33 - 34     |
| Report of Independent Certified Public Accountants on Compliance for Each Major Federal Program and on Internal Control Over Compliance Required by OMB Circular A-133               | 35 - 36     |
| Schedule of Findings and Questioned Costs for the year ended December 31, 2013:  |             |
| Section I – Summary of Auditors’ Results   | 37          |
| Section II – Findings Related to Financial Statements  | 38          |
| Section III – Federal Award Findings and Questioned Costs  | 38          |
| Summary Schedule of Prior Year Findings and Questioned Costs   | 39          |



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## REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Executive Council of  
**The Domestic and Foreign Missionary Society  
of the Protestant Episcopal Church in the  
United States of America and Affiliates:**

We have audited the accompanying consolidated financial statements of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the “Society”), which comprise the consolidated statements of financial position as of December 31, 2013 and 2012, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

### **Management’s responsibility for the financial statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor’s responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Society’s preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the

effectiveness of the Society's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates as of December 31, 2013 and 2012, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Other matters**

#### *Supplementary information*

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information presented on pages 29 and 30, and the schedule of expenditures of federal awards for the year ended December 31, 2013, as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

### **Other reporting required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report, dated September 29, 2014, on our consideration of the Society's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Society's internal control over financial reporting and compliance.



New York, New York  
September 29, 2014

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Consolidated Statements of Financial Position**

As of December 31, 2013 and 2012

(Dollar amounts in thousands)

| <b>ASSETS</b>  | <b>2013</b>       | <b>2012</b>       |
|--|-------------------|-------------------|
| Cash and cash equivalents  | \$ 25,917         | \$ 18,295         |
| Receivables:   |                   |                   |
| Diocesan commitments receivable, net (Note 2)                      | 1,060             | 1,079             |
| Loans receivable, net (Note 5)                                     | 8,124             | 5,682             |
| Government grants  | 1,058             | 2,974             |
| Other receivables, net (Note 4)                                    | 3,859             | 2,262             |
| Collateral received under securities loan agreement (Note 3)       | 733               | 3,316             |
| Prepaid expenses and other assets                                  | 1,060             | 443               |
| Investments (Note 3):  |                   |                   |
| DFMS-controlled funds  | 297,264           | 258,978           |
| Funds held for the benefit of others and in a trustee relationship | 105,261           | 90,781            |
| Property and equipment, net (Note 6)                               | 53,295            | 55,068            |
| Beneficial interest in outside trusts (Note 2)                     | 8,021             | 7,503             |
| Total assets   | <u>\$ 505,652</u> | <u>\$ 446,381</u> |
| <b>LIABILITIES AND NET ASSETS</b>                                  |                   |                   |
| <b>LIABILITIES</b>   |                   |                   |
| Accounts payable and accrued expenses                              | \$ 6,730          | \$ 7,735          |
| Payable under securities loan agreement (Note 3)                   | 733               | 3,316             |
| Grants payable   | 432               | 764               |
| Notes payable (Note 7)   | 41,798            | 41,798            |
| Mortgage payable (Note 7)  | 2,323             | 2,402             |
| Accrued postretirement benefits other than pensions (Note 9)       | 11,597            | 14,056            |
| Annuities payable  | 542               | 507               |
| Funds held for the benefit of others                               | 78,154            | 67,642            |
| Funds held in a trustee relationship                               | 27,107            | 23,139            |
| Total liabilities  | <u>169,416</u>    | <u>161,359</u>    |
| Contingencies (Note 13)  |                   |                   |
| <b>NET ASSETS (Note 11)</b>  |                   |                   |
| Unrestricted   | 144,125           | 123,520           |
| Temporarily restricted (Note 10)                                   | 160,851           | 130,758           |
| Permanently restricted   | 31,260            | 30,744            |
| Total net assets   | <u>336,236</u>    | <u>285,022</u>    |
| Total liabilities and net assets                                   | <u>\$ 505,652</u> | <u>\$ 446,381</u> |

*The accompanying notes are an integral part of these consolidated financial statements.*

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Consolidated Statements of Activities**

For the years ended December 31, 2013 and 2012

(Dollar amounts in thousands)

|   | 2013         |                        |                        |            | 2012         |                        |                        |            |
|---|--------------|------------------------|------------------------|------------|--------------|------------------------|------------------------|------------|
|   | Unrestricted | Temporarily Restricted | Permanently Restricted | Total      | Unrestricted | Temporarily Restricted | Permanently Restricted | Total      |
| <b>REVENUES AND OTHER SUPPORT</b>   |              |                        |                        |            |              |                        |                        |            |
| Diocesan commitments (Note 12)  | \$ 27,092    | \$ -                   | \$ -                   | \$ 27,092  | \$ 25,455    | \$ -                   | \$ -                   | \$ 25,455  |
| Contributions and bequests  | 726          | 2,682                  | 107                    | 3,515      | 264          | 2,872                  | 46                     | 3,182      |
| Contributed services  | 343          | 43                     | -                      | 386        | 463          | -                      | -                      | 463        |
| Investment return designated for current operations (Note 3)                    | 8,314        | 1,870                  | -                      | 10,184     | 9,594        | 2,046                  | -                      | 11,640     |
| Other investment income   | 438          | 96                     | -                      | 534        | 656          | 93                     | -                      | 749        |
| Government revenue  | 13,843       | -                      | -                      | 13,843     | 18,207       | -                      | -                      | 18,207     |
| Fees, sales and other   | 3,738        | 1,782                  | -                      | 5,520      | 3,165        | (4)                    | -                      | 3,161      |
| Episcopal Relief & Development (Note 14)  | -            | 20,882                 | -                      | 20,882     | -            | 16,332                 | -                      | 16,332     |
| Net assets released from restrictions   | 26,424       | (26,424)               | -                      | -          | 24,910       | (24,910)               | -                      | -          |
| Revenue from the Episcopal Church in Micronesia                                 | 6,467        | -                      | 213                    | 6,680      | 6,527        | -                      | -                      | 6,527      |
| Total revenues and other support  | 87,385       | 931                    | 320                    | 88,636     | 89,241       | (3,571)                | 46                     | 85,716     |
| <b>EXPENSES</b>   |              |                        |                        |            |              |                        |                        |            |
| Program services-   |              |                        |                        |            |              |                        |                        |            |
| Canonical and missional programs  | 38,305       | -                      | -                      | 38,305     | 45,907       | -                      | -                      | 45,907     |
| General convention  | 1,917        | -                      | -                      | 1,917      | 3,699        | -                      | -                      | 3,699      |
| Grant-related activities and other  | 4,507        | -                      | -                      | 4,507      | 5,420        | -                      | -                      | 5,420      |
| Episcopal Relief & Development (Note 14)  | 16,381       | -                      | -                      | 16,381     | 15,710       | -                      | -                      | 15,710     |
| Expenses from the Episcopal Church in Micronesia                                | 6,031        | -                      | -                      | 6,031      | 6,405        | -                      | -                      | 6,405      |
| Total program services  | 67,141       | -                      | -                      | 67,141     | 77,141       | -                      | -                      | 77,141     |
| Supporting services-  |              |                        |                        |            |              |                        |                        |            |
| Fundraising   | 1,935        | -                      | -                      | 1,935      | 1,909        | -                      | -                      | 1,909      |
| General and administrative  | 9,481        | -                      | -                      | 9,481      | 10,487       | -                      | -                      | 10,487     |
| Total supporting services   | 11,416       | -                      | -                      | 11,416     | 12,396       | -                      | -                      | 12,396     |
| Total expenses  | 78,557       | -                      | -                      | 78,557     | 89,537       | -                      | -                      | 89,537     |
| Changes in net assets from operations   | 8,828        | 931                    | 320                    | 10,079     | (296)        | (3,571)                | 46                     | (3,821)    |
| <b>NONOPERATING ACTIVITIES</b>  |              |                        |                        |            |              |                        |                        |            |
| Investment return (loss) (Note 3)   | 17,687       | 31,128                 | (287)                  | 48,528     | 15,225       | 17,140                 | 43                     | 32,408     |
| Less: Other investment (loss) income  | (438)        | (96)                   | 483                    | (51)       | (656)        | (93)                   | 446                    | (303)      |
| Net investment (loss) gain - trust fund   | 17,249       | 31,032                 | 196                    | 48,477     | 14,569       | 17,047                 | 489                    | 32,105     |
| Less: Investment return designated for current operations (Note 3)              | (8,314)      | (1,870)                | -                      | (10,184)   | (9,594)      | (2,046)                | -                      | (11,640)   |
| Total nonoperating activities   | 8,935        | 29,162                 | 196                    | 38,293     | 4,975        | 15,001                 | 489                    | 20,465     |
| Changes in net assets   | 17,763       | 30,093                 | 516                    | 48,372     | 4,679        | 11,430                 | 535                    | 16,644     |
| Postretirement related activities other than net periodic pension cost (Note 9) | 2,842        | -                      | -                      | 2,842      | (280)        | -                      | -                      | (280)      |
| Changes in net assets   | 20,605       | 30,093                 | 516                    | 51,214     | 4,399        | 11,430                 | 535                    | 16,364     |
| Net assets, beginning of year   | 123,520      | 130,758                | 30,744                 | 285,022    | 119,121      | 119,328                | 30,209                 | 268,658    |
| Net assets, end of year   | \$ 144,125   | \$ 160,851             | \$ 31,260              | \$ 336,236 | \$ 123,520   | \$ 130,758             | \$ 30,744              | \$ 285,022 |

*The accompanying notes are an integral part of these consolidated financial statements.*

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Consolidated Statements of Cash Flows  
For the years ended December 31, 2013 and 2012  
(Dollar amounts in thousands)**

|  | <u>2013</u>      | <u>2012</u>      |
|--|------------------|------------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>  |                  |                  |
| Changes in net assets  | \$ 51,214        | \$ 16,364        |
| Adjustments to reconcile changes in net assets to net cash used in operating activities: |                  |                  |
| Noncash items:   |                  |                  |
| Depreciation   | 2,009            | 2,392            |
| Loss on disposal of property and equipment   | 73               | -                |
| Provision for uncollectible accounts   | -                | 1,098            |
| Amortization of discount to present value receivables                                    | 3                | (8)              |
| Total noncash adjustments  | <u>2,085</u>     | <u>3,482</u>     |
| Change in working capital:   |                  |                  |
| Decrease (increase) in diocesan commitments receivable                                   | 19               | (1,296)          |
| Increase in loans receivable   | (2,442)          | (1,303)          |
| Decrease (increase) in government grants receivable                                      | 1,916            | (674)            |
| (Increase) decrease in other receivables   | (1,600)          | 1,543            |
| (Increase) decrease in prepaid expenses and other assets                                 | (617)            | 243              |
| Increase (decrease) in accounts payable and accrued expenses                             | (1,005)          | (55)             |
| (Decrease) increase in grants payable  | (332)            | 195              |
| Total change in working capital accounts   | <u>(4,061)</u>   | <u>(1,347)</u>   |
| Change in investments:   |                  |                  |
| Net realized and unrealized (gains) losses on investments                                | (47,007)         | (23,713)         |
| Total change in investments  | <u>(47,007)</u>  | <u>(23,713)</u>  |
| Other changes:   |                  |                  |
| Change in value of beneficial interests in outside trusts                                | (483)            | (444)            |
| (Decrease) increase in accrued postretirement benefits other than pensions               | (2,459)          | 878              |
| Permanently restricted contributions   | (320)            | (46)             |
| Total other changes  | <u>(3,262)</u>   | <u>388</u>       |
| Total change in working capital accounts and other                                       | <u>(54,330)</u>  | <u>(24,672)</u>  |
| Net cash used in operating activities  | <u>(1,031)</u>   | <u>(4,826)</u>   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>  |                  |                  |
| Purchases of property and equipment  | (309)            | (1,395)          |
| Proceeds from sales of investments   | 150,491          | 67,737           |
| Purchases of investments   | (141,770)        | (63,958)         |
| Net cash provided by investing activities  | <u>8,412</u>     | <u>2,384</u>     |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>  |                  |                  |
| Permanently restricted contributions   | 320              | 46               |
| Payments on line of credit   | -                | (1,665)          |
| Principal payments on mortgage loan  | (79)             | (80)             |
| Net cash used in financing activities  | <u>241</u>       | <u>(1,699)</u>   |
| Net increase (decrease) in cash and cash equivalents                                     | 7,622            | (4,141)          |
| Cash and cash equivalents, beginning of year   | 18,295           | 22,436           |
| Cash and cash equivalents, end of year   | <u>\$ 25,917</u> | <u>\$ 18,295</u> |
| Supplemental disclosure of cash flow information:  |                  |                  |
| Cash paid for interest during the year   | <u>\$ 1,494</u>  | <u>\$ 1,579</u>  |

*The accompanying notes are an integral part of these consolidated financial statements.*

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

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### 1. ORGANIZATION AND NATURE OF ACTIVITIES

The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America (“DFMS”) is the corporate organization charged with the legal and financial responsibilities for the operations of The Episcopal Church in the United States and 15 other countries. It does not, however, operate or otherwise control individual dioceses. The General Convention is the legislative body of the Episcopal Church and meets in convention once every three years. Between conventions, the Executive Council of the General Convention is charged with the responsibility of implementing the programs and policies adopted by the General Convention.

DFMS’s consolidated financial statements include the activities of Episcopal Relief & Development (“ERD”), a separate 501(c)(3) not-for-profit corporation, Episcopal Church Women, United Thank Offering and all other direct agencies of DFMS, as well as missional church and school activities in Micronesia (Guam). All intercompany transactions are eliminated upon consolidation. These entities and programs are collectively known as the “Society.”

A significant amount of the Society’s support comes from amounts provided by the dioceses.

DFMS and ERD have been classified by the Internal Revenue Service as not-for-profit organizations exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Therefore, no provision for income taxes has been made in the accompanying consolidated financial statements.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Basis of Presentation

The accompanying consolidated financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. Accordingly, the classification of the Society’s net assets and its support, revenues and expenses are based on the existence or absence of donor-imposed restrictions. The amounts for each of the three classes of net assets, permanently restricted, temporarily restricted and unrestricted, are displayed in the consolidated statement of financial position and the changes in each of those classes of net assets are displayed in the consolidated statement of activities.

Net assets consist of the following:

Unrestricted – net assets that are neither permanently nor temporarily restricted by donor-imposed stipulations and, therefore, are available to carry out the Society’s operations. Unrestricted net assets also include those net assets that are restricted as to their use by action of the Executive Council.

Temporarily Restricted – net assets resulting from contributions and other inflows of assets whose use by the Society is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Society pursuant to those stipulations. When such stipulations end or are fulfilled, such temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statement of activities as net assets released from restrictions.



**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

Temporarily restricted net assets are comprised primarily of funds designated for disaster relief and other specific diocesan programs of the Society.

Permanently Restricted – net assets resulting from contributions and other inflows of assets whose use by the Society is limited in perpetuity by donor-imposed stipulations that neither expire by the passage of time nor can be fulfilled or otherwise removed by actions of the Society. Permanently restricted net assets are comprised primarily of funds restricted by donors to be held in perpetuity, the income from which is intended to support the operations of the Society.

**Concentration of Credit Risk**

Financial instruments that potentially subject the Society to concentrations of credit and market risk consist principally of cash and cash equivalents on deposit with financial institutions, which from time to time may exceed the Federal Deposit Insurance Corporation limit, and investments. Management does not believe that a significant risk of loss is likely due to the failure of a financial institution the Society utilizes. Management also believes that its market risk is mitigated by an adequate diversification of its investments.

**Diocesan Commitments Receivable**

The Society provides for an allowance for uncollectible receivables based on an assessment of various factors, including historical collection experience and current economic conditions. The allowance for uncollectible accounts was \$1,456 and \$4,621 at December 31, 2013 and 2012, respectively. The reduction in the allowance as well as the receivable is due to payments from dioceses as final satisfaction of unpaid pledges. Diocesan commitment receivables at December 31, 2013 and 2012 are as follows:

|   | <u>2013</u>     | <u>2012</u>     |
|---|-----------------|-----------------|
| Amounts expected to be collected:       |                 |                 |
| Within one year                         | \$ 983          | \$ 1,827        |
| Between one and five years              | 1,082           | 3,873           |
| Greater than five years                 | <u>451</u>      | <u>-</u>        |
| Total Diocesan commitments              | 2,516           | 5,700           |
| <br>                                    |                 |                 |
| Allowance for uncollectible receivables | <u>(1,456)</u>  | <u>(4,621)</u>  |
| Diocesan commitments receivable, net    | <u>\$ 1,060</u> | <u>\$ 1,079</u> |

**Investments**

Investments include those that belong to the Society as well as those held on behalf of others. They consist of both marketable and non-marketable securities, stated at quoted market values or values provided by the respective fund manager or general partner as of the measurement date. Realized and unrealized gains or losses on investments pertaining to the Society have been reflected on the accompanying consolidated statements of activities. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility changes. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

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term and such changes could materially affect the amounts reported on the accompanying consolidated financial statements.

### **Fair Value Measurements**

Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. As required by U.S. Generally Accepted Accounting Principles for fair value measurement, the Society uses a fair value hierarchy that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that observable inputs be used when available.

Observable inputs are inputs that market participants would use in pricing the asset or liability based on market data obtained from independent sources. Unobservable inputs reflect assumptions that market participants would use in pricing the asset or liability based on the best information available in the circumstances. The hierarchy is broken down into three levels based on the transparency of inputs as follows:

- Level 1 - Quoted prices are available in active markets for identical assets or liabilities as of the measurement date. A quoted price for an identical asset or liability in an active market provides the most reliable fair value measurement because it is directly observable to the market.
- Level 2 - Pricing inputs other than quoted prices in active markets, which are either directly or indirectly observable as of the measurement date. The nature of these securities include investments for which quoted prices are available but traded less frequently and investments that are fair valued using other securities, the parameters of which can be directly observed. Also included in Level 2 are investments measured using a NAV per share, or its equivalent, that may be redeemed at that NAV at the date of the statement of financial position or in the near term, which the Society has generally considered to be within 90 days.
- Level 3 - Securities that have little to no pricing observability as of the measurement date. These securities are measured using management's best estimate of fair value, where the inputs into the determination of fair value are not observable and require significant management judgment or estimation. Also included in Level 3 are investments measured using a NAV per share, or its equivalent, that can never be redeemed at the NAV or for which redemption at NAV is uncertain due to lockup periods or other investment restrictions.

Inputs are used in applying the various valuation techniques and broadly refer to the assumptions that market participants use to make valuation decisions, including assumptions about risk. Inputs may include price information, volatility statistics, specific and broad credit data, liquidity statistics, and other factors. A financial instrument's level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. However, the determination of what constitutes "observable" requires significant judgment by the entity. The Society considers observable data to be market data that

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

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are readily available, regularly distributed or updated, reliable and verifiable, not proprietary, and provided by independent sources that are actively involved in the relevant market.

The categorization of a financial instrument within the hierarchy is based upon the pricing transparency of the instrument and does not necessarily correspond to the Society's perceived risk of that instrument.

The Society estimates that the fair value of its financial instruments does not differ materially from the carrying values as presented on the accompanying consolidated statements of financial position.

### **Cash and Cash Equivalents**

The Society considers all highly liquid investments with original maturities of less than three months from the date of purchase to be cash and cash equivalents, except for those cash equivalents which are included in the Society's investment portfolio which are considered to be for long-term investment purposes.

### **Valuation of Investments**

Investments whose values are based on quoted market prices in active markets, and are therefore classified within Level 1, include actively traded equities, certain U.S. government and sovereign obligations, and certain money market securities. The Society does not adjust the quoted price for such instruments, even in situations where the Society holds a large position and a sale could reasonably impact the quoted price.

Investments that trade in markets that are not considered to be active, but are valued based on quoted market prices, dealer quotations or alternative pricing sources supported by observable inputs are classified within Level 2. These include certain U.S. government and sovereign obligations not included in Level 1, most government agency securities, investment-grade corporate bonds, certain mortgage products, certain bank loans and bridge loans, less liquid listed equities, state, municipal and provincial obligations, most physical commodities and certain loan commitments. As Level 2 investments include positions that are not traded in active markets and/or are subject to transfer restrictions, valuations may be adjusted to reflect illiquidity and/or non-transferability, which are generally based on available market information.

Investments classified within Level 3 have significant unobservable inputs, as they trade infrequently or not at all. Level 3 investments include private equity and real estate investments, certain bank loans and bridge loans, less liquid corporate debt securities (including distressed debt instruments), collateralized debt obligations, and less liquid mortgage securities (backed by either commercial or residential real estate). When observable prices are not available for these securities, the Society uses one or more valuation techniques (e.g., the market approach, the income approach or the cost approach) for which sufficient and reliable data are available. Within Level 3, the use of the market approach generally consists of using comparable market transactions, while the use of the income approach generally consists of the net present value of estimated future cash flows, adjusted as appropriate for liquidity, credit, market and/or other risk factors.

The inputs used by the Society in estimating the fair value of Level 3 investments include the original transaction price, recent transactions for the same or similar instruments, completed or pending third-party transactions in the underlying investment or comparable issuers, subsequent rounds of financing,

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

**December 31, 2013 and 2012**

**(Dollar amounts in thousands)**

recapitalizations and other transactions across the capital structure, offerings in the equity or debt capital markets, and changes in financial ratios or cash flows. Level 3 investments may also be adjusted to reflect illiquidity and/or non-transferability, with the amount of such discount estimated by the Society in the absence of market information. The fair value measurement of Level 3 investments does not include transaction costs that may have been capitalized as part of the security's cost basis. Assumptions used by the Society in valuing such assets, due to the lack of observable inputs, may significantly impact the resulting fair value and therefore the Society's changes in net assets.

**Property and Equipment**

The Society's investment in property and equipment consists of its New York headquarters and the school and missional churches of Micronesia (Guam). Property and equipment, with the exception of land, are depreciated using the straight-line method over the estimated service lives of the respective assets. Property and equipment costing greater than \$1.5 and with useful lives greater than one year are capitalized. The useful lives assigned to furniture and equipment and building improvements range from 5 to 30 years.

**Beneficial Interest in Outside Trusts**

From time to time, certain donors have established trusts with third-party administrators, typically banks or other Episcopal entities that call for the income earned on these gifts to be paid to the Society and/or other stipulated beneficiaries and the principal to be invested in perpetuity. Historically, the income received from these outside trusts has been recorded as either temporarily restricted or unrestricted based upon the donors' imposed stipulations. The fair value of these outside trust assets is recognized as a component of permanently restricted net assets. The beneficial interest in outside trust is adjusted each year and the change in fair value is recognized on the consolidated statement of activities based on changes in the fair values of the trusts' underlying investments. Pursuant to certain of the trust arrangements, however, the earnings that are initially paid to the Society are distributable to other beneficiaries. A liability has been recorded for such amounts payable to others and is reflected as annuities payable in the accompanying consolidated statements of financial position. The Society's beneficial interest in outside trusts is classified as Level 3 within the FASB fair value hierarchy as of December 31, 2013 and 2012.

The following table summarizes the changes in fair value associated with the Society's beneficial interest in outside trusts for the years ended December 31, 2013 and 2012:

|   | <u>2013</u>     | <u>2012</u>     |
|---|-----------------|-----------------|
| <b>Balance, beginning of the year</b>           | \$ 7,503        | \$ 7,026        |
| Change in value of amounts due to beneficiaries | 35              | 31              |
| Unrealized gains (losses)                       | <u>483</u>      | <u>446</u>      |
| <b>Balance, end of the year</b>                 | <u>\$ 8,021</u> | <u>\$ 7,503</u> |

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

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### **Grants Payable**

The awarding of grants is reflected on the consolidated financial statements at the time they are approved by the appropriate board and the grantee is notified. Grants payable represent unconditional promises to give that are expected to be paid within one year of award.

### **Funds Held for the Benefit of Others**

In the ordinary course of business, the Society acts as a custodian for funds owned by others and for which no benefit of income or principal is received. In these cases, the balances are treated as liabilities, rather than included in the Society's net assets, and as assets held in investment accounts. The income derived from these investments is not included on the consolidated statement of activities, but reflected as a change in value of related assets and liabilities.

### **Funds Held in a Trustee Relationship**

Funds held in a trustee relationship are funds held in a fiduciary relationship by the Society, as trustee, where the original principal is invested permanently and the income is payable to specific third-party beneficiaries. Amounts held on behalf of others are reflected as assets and equivalent liabilities.

### **Contributions**

Contributions, including unconditional promises to give (pledges), are reported as revenues in the period received or pledged. Contributions of assets, other than cash, are recorded at their estimated fair value at the date of gift. Contributions to be received after one year are discounted using an appropriate credit adjusted discount rate which corresponds with the collection period of the respective pledge. Amortization of discount is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any. An allowance for uncollectible contributions receivable is provided based upon management's judgment including such factors as prior collection history, type of contribution and nature of fundraising activity. Contributions receivable are written off in the period deemed uncollectible.

### **Contributed Services**

Contributed services are recorded at their estimated fair value and are recognized as revenues and expenses on the consolidated statement of activities in the period received. Contributed legal services for the years ended December 31, 2013 and 2012 totaled \$386 and \$463, respectively.

### **Income Taxes**

The Society follows guidance that clarifies the accounting for uncertainty in income tax positions taken or expected to be taken in a tax return, including issues relating to financial statement recognition and measurement. This standard provides that the tax effects from an uncertain tax position can be recognized in the financial statements only if the position is "more-likely-than-not" to be sustained if the position were to be challenged by a taxing authority. The standard also provides guidance on measurement, classification, interest and penalties, and disclosure and had no impact on the accompanying consolidated financial statements. The tax years ended 2011, 2012 and 2013 are still open to audit for both federal and state

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

---

purposes. The Society has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated income; to determine its filing and tax obligations in jurisdictions for which it has nexus; and, to identify and evaluate other matters that may be considered tax positions.

### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingencies at the date of the financial statements and revenues and expenses recognized during the reporting period. The most significant of which pertain to the determination of specific reserves against loans and other accounts receivable, the valuation of non-exchange traded alternative investments, postretirement benefit obligations, and the useful lives assigned to fixed assets, amongst others. Actual results may differ from these estimates.

### Subsequent Events

The Society evaluated its December 31, 2013 consolidated financial statements for subsequent events through September 29, 2014, the date the consolidated financial statements were available to be issued. The Society is not aware of any subsequent events that would require recognition or disclosure in the accompanying consolidated financial statements, except as disclosed in Note 7.

## 3. INVESTMENTS

At December 31, 2013, total investments of approximately \$403,000 consist of \$365,000 in trust fund endowment assets, \$9,000 in unit-trust and pooled income funds, \$24,000 in medium-term investments, \$3,000 in St. John's School (Guam) investments and \$2,000 in certificates of deposit with minority-controlled banks. At December 31, 2012, total investments of approximately \$350,000 consist of \$312,000 in trust fund endowment assets, \$9,000 in unit-trust and pooled income funds, \$24,000 in medium-term investments, \$3,000 in St. John's School (Guam) investments and \$2,000 in certificates of deposit with minority-controlled banks.

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

Investments are carried at fair value and consist of the following at December 31:

|  | Fair Value |            | Cost       |            |
|--|------------|------------|------------|------------|
|  | 2013       | 2012       | 2013       | 2012       |
| Common stock   | \$ 237,323 | \$ 185,547 | \$ 178,451 | \$ 162,168 |
| Bonds:   |            |            |            |            |
| Corporate  | 22,792     | 21,908     | 22,444     | 21,365     |
| Government   | 24,071     | 21,854     | 24,538     | 21,473     |
| Other, primarily mutual bond funds                             | 5,320      | 4,790      | 6,195      | 4,959      |
| Total bonds  | 52,183     | 48,552     | 53,177     | 47,797     |
| Mutual funds (primarily common stock and bonds)                | 34,649     | 31,522     | 30,544     | 29,148     |
| Certificates of deposit  | 2,100      | 2,100      | 2,100      | 2,100      |
| Other, primarily money market funds and other cash equivalents | 6,651      | 8,352      | 6,650      | 8,352      |
| Alternative investments  |            |            |            |            |
| Fund of funds  | 29,981     | 29,992     | 20,461     | 25,003     |
| Fixed income fund  | 26,883     | 27,312     | 26,684     | 23,468     |
| Global equity fund   | 12,755     | 12,382     | 12,333     | 11,011     |
| Total investments  | 402,525    | 345,759    | 330,400    | 309,047    |
| Receivables for redemption pending                             | -          | 4,000      | -          | -          |
| Funds held for the benefit others                              | (105,261)  | (90,781)   | (70,455)   | (70,455)   |
| Total DFMS-controlled funds                                    | \$ 297,264 | \$ 258,978 | \$ 259,945 | \$ 238,592 |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

**December 31, 2013 and 2012**

**(Dollar amounts in thousands)**

Since alternative investments may not be readily marketable, the estimated fair value assigned to such interests is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for such investments existed. The fair values assigned to such holdings do not necessarily represent amounts which might ultimately be realized upon sale or other disposition since such amounts depend on future circumstances and cannot reasonably be determined until the actual liquidation occurs. Because of the inherent uncertainty of such valuations, the estimated fair values may differ significantly from the values that would have been used had a ready market for such investments existed and the differences could be material.

The following table prioritizes the inputs used to measure the fair value of the Society's investments within the fair value hierarchy at December 31, 2013 and 2012:

|  | <b>2013</b>       |                  |                  | <b>Total</b>      |
|--|-------------------|------------------|------------------|-------------------|
|  | <b>Level 1</b>    | <b>Level 2</b>   | <b>Level 3</b>   |                   |
| Common stock   | \$ 237,323        | \$ -             | \$ -             | \$ 237,323        |
| Bonds:   |                   |                  |                  |                   |
| Corporate  | 22,792            | -                | -                | 22,792            |
| Government   | 24,071            | -                | -                | 24,071            |
| Other, primarily mutual bond funds                       | 2,622             | 2,698            | -                | 5,320             |
| Mutual funds (primarily common stock and bonds)          | 29,230            | 5,419            | -                | 34,649            |
| Certificates of deposit                                  | -                 | 2,100            | -                | 2,100             |
| Other, primarily money market funds and cash equivalents | 6,651             | -                | -                | 6,651             |
| Alternative investments:                                 |                   |                  |                  |                   |
| Fund of funds  | -                 | -                | 29,981           | 29,981            |
| Fixed income fund  | -                 | 26,883           | -                | 26,883            |
| Global equity fund                                       | -                 | 12,755           | -                | 12,755            |
| Total  | <u>\$ 322,689</u> | <u>\$ 49,855</u> | <u>\$ 29,981</u> | <u>\$ 402,525</u> |



**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

|  | 2012              |                  |                  |                   |
|--|-------------------|------------------|------------------|-------------------|
|  | Level 1           | Level 2          | Level 3          | Total             |
| Common stock   | \$ 184,814        | \$ 733           | \$ -             | \$ 185,547        |
| Bonds:   |                   |                  |                  |                   |
| Corporate  | 21,908            | -                | -                | 21,908            |
| Government   | 21,854            | -                | -                | 21,854            |
| Other, primarily mutual bond funds                       | 1,925             | 2,865            | -                | 4,790             |
| Mutual funds (primarily common stock and bonds)          | 26,280            | 5,242            | -                | 31,522            |
| Certificates of deposit                                  | -                 | 2,100            | -                | 2,100             |
| Other, primarily money market funds and cash equivalents | 8,352             | -                | -                | 8,352             |
| Alternative investments:                                 |                   |                  |                  |                   |
| Fund of funds  | -                 | -                | 29,992           | 29,992            |
| Fixed income fund  | -                 | 27,312           | -                | 27,312            |
| Global equity fund                                       | -                 | 12,382           | -                | 12,382            |
| Receivables for redemption pending                       | 4,000             | -                | -                | -                 |
| Total  | <u>\$ 269,133</u> | <u>\$ 50,634</u> | <u>\$ 29,992</u> | <u>\$ 345,759</u> |

The following table summarizes the changes in fair value associated with the Society's Level 3 investments for the years ended December 31:

|                                       | 2013             | 2012             |
|---------------------------------------|------------------|------------------|
| <b>Balance, beginning of the year</b> | \$ 29,992        | \$ 27,148        |
| Realized gains                        | 206              | 871              |
| Unrealized gains                      | 3,783            | 1,973            |
| Redemptions                           | (4,000)          | -                |
| <b>Balance, end of the year</b>       | <u>\$ 29,981</u> | <u>\$ 29,992</u> |

The Society lends certain equities and bonds included in its investment portfolio to brokerage firms. In return for the securities loaned, the Society receives cash or securities as collateral in amounts at least equal to the fair value of the securities loaned. The Society retains all rights of ownership to the securities loaned and receives all interest and dividend income. The related collateral received under this arrangement at December 31, 2013 and 2012 is reflected as collateral received under securities loan agreement with an off-setting payable in the accompanying consolidated statements of financial position.

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

The Society uses the Net Asset Value (NAV) per share, or its equivalent to determine the fair value as of the measurement date of all the underlying investments which: (a) do not have a readily determinable fair value and (b) prepare their investees financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. The following table details certain attributes pertaining to the investments reported at fair value using a NAV, or its equivalent, as of December 31, 2013 and 2012.

| 2013               |   |                  |               |                   |   |                                      |   |
|--------------------|---|------------------|---------------|-------------------|---|--------------------------------------|---|
| Type               | Strategy  | NAV<br>in Funds  | # of<br>Funds | Remaining<br>Life | \$ Amount<br>of Unfunded<br>Commitments | Timing to<br>Drawdown<br>Commitments | Redemption Terms  |
| Fund of funds      | Commodities, equity, and interest rate-driven focused commingled funds. | \$ 29,981        | 1             | N/A               | N/A                                     | N/A                                  | Subject to 95 days with prior written notice.   |
| Fixed income fund  | Global investment grade fixed income.                                   | 9,470            | 1             | N/A               | N/A                                     | N/A                                  | Any business day of the month, up to 10 business days notice depending on the size of the withdrawal. |
| Fixed income fund  | Global equity and fixed income funds in market neutral strategies.      | 2,067            | 1             | N/A               | N/A                                     | N/A                                  | Subject to 2 days with written notification.  |
| Fixed income fund  | U.S. government and corporate fixed income.                             | 15,346           | 1             | N/A               | N/A                                     | N/A                                  | Subject to 2 days with written notification.  |
| Global equity fund | Large and mid-capitalization equities in emerging economies.            | 12,755           | 1             | N/A               | N/A                                     | N/A                                  | Monthly as of the last day of any month upon 10 days' prior written notice.                           |
| Total              |   | <u>\$ 69,619</u> | <u>5</u>      |                   | <u>\$ -</u>                             |                                      |   |
| 2012               |   |                  |               |                   |   |                                      |   |
| Type               | Strategy  | NAV<br>in Funds  | # of<br>Funds | Remaining<br>Life | \$ Amount<br>of Unfunded<br>Commitments | Timing to<br>Drawdown<br>Commitments | Redemption Terms  |
| Fund of funds      | Commodities, equity, and interest rate-driven focused commingled funds. | \$ 29,992        | 1             | N/A               | N/A                                     | N/A                                  | Subject to 95 days with prior written notice.   |
| Fixed income fund  | Global investment grade fixed income.                                   | 9,844            | 1             | N/A               | N/A                                     | N/A                                  | Any business day of the month, up to 10 business days notice depending on the size of the withdrawal. |
| Fixed income fund  | Global equity and fixed income funds in market neutral strategies.      | 2,627            | 1             | N/A               | N/A                                     | N/A                                  | Subject to 2 days with written notification.  |
| Fixed income fund  | U.S. government and corporate fixed income.                             | 14,841           | 6             | N/A               | N/A                                     | N/A                                  | Subject to 2 days with written notification.  |
| Global equity fund | Large and mid-capitalization equities in emerging economies.            | 12,382           | 1             | N/A               | N/A                                     | N/A                                  | Monthly as of the last day of any month upon 10 days' prior written notice.                           |
| Total              |   | <u>\$ 69,686</u> | <u>10</u>     |                   | <u>\$ -</u>                             |                                      |   |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

The composition of collateral received under the securities loan agreement at December 31, 2013 and 2012 is as follows:

|                         | <u>2013</u>   | <u>2012</u>     |
|-------------------------|---------------|-----------------|
| Asset backed securities | \$ 231        | \$ 239          |
| Bank notes              | <u>502</u>    | <u>3,077</u>    |
| Total                   | <u>\$ 733</u> | <u>\$ 3,316</u> |

The collateral detailed above is classified as Level 2 within the FASB's fair value hierarchy as of December 31, 2013 and 2012.

The Society follows the "Total Return Approach" to investments whereby it applies a prudent portion of the realized and unrealized returns on investments to meet current designated and undesignated expenditures. Total return consists of two elements: yield and appreciation. Based on the Society's long-term investment strategy, the Executive Council sets the payout rate on the DFMS trust funds at a percentage (5.0% in 2013 and 5.5% in 2012) of a five-year moving average fair value of the portfolio. Any return in excess of this percentage is reinvested to protect the real dollar value of these funds against the effects of inflation.

Investment return (loss) is comprised of the following for the years ended December 31, 2013 and 2012:

|                               | <u>2013</u>      | <u>2012</u>      |
|-------------------------------|------------------|------------------|
| Interest and dividends        | \$ 5,718         | \$ 10,934        |
| Realized and unrealized gains | <u>42,810</u>    | <u>23,713</u>    |
| Total investment return       | 48,528           | 34,647           |
| Less: ERD investment return   | <u>(3,480)</u>   | <u>(2,239)</u>   |
| DFMS investment return        | <u>\$ 45,048</u> | <u>\$ 32,408</u> |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

**4. OTHER RECEIVABLES, NET**

Other receivables, net, consist of the following at December 31, 2013 and 2012:

|                               | <u>2013</u>     | <u>2012</u>     |
|-------------------------------|-----------------|-----------------|
| Contributions receivable, net | \$ 1,900        | \$ 569          |
| Other receivables             | <u>1,959</u>    | <u>1,693</u>    |
| Total other receivables       | <u>\$ 3,859</u> | <u>\$ 2,262</u> |

Contributions receivable, which are recorded at the present value of their expected future cash flows, consist of the following at December 31, 2013 and 2012:

|  | <u>2013</u>     | <u>2012</u>   |
|--|-----------------|---------------|
| Amounts expected to be collected:                          |                 |               |
| Within one year  | \$ 1,240        | \$ 473        |
| In one to four years                                       | <u>692</u>      | <u>129</u>    |
| Total contributions receivable                             | 1,932           | 602           |
| Less:  |                 |               |
| Allowance for uncollectible pledges                        | (26)            | (30)          |
| Present value discount (rates ranging from 1.50% to 6.00%) | <u>(6)</u>      | <u>(3)</u>    |
| Total contributions receivables, net                       | <u>\$ 1,900</u> | <u>\$ 569</u> |

**5. LOANS RECEIVABLE, NET**

Loans receivable, net, consist of the following at December 31, 2013 and 2012:

|   | <u>2013</u>     | <u>2012</u>     |
|---|-----------------|-----------------|
| Construction loans to dioceses and missionary districts | \$ 159          | \$ 245          |
| Economic justice and community investment loans         | 4,585           | 3,618           |
| Loans to Dioceses in distress                           | 3,820           | 2,285           |
| Residential loans to employees                          | <u>10</u>       | <u>10</u>       |
|   | 8,574           | 6,158           |
| Less:   |                 |                 |
| Allowance for uncollectible accounts                    | <u>(450)</u>    | <u>(476)</u>    |
| Total loans receivable, net                             | <u>\$ 8,124</u> | <u>\$ 5,682</u> |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

**December 31, 2013 and 2012**

**(Dollar amounts in thousands)**

Such loans bear interest at varying rates ranging from 2.0% to 8.0% and are payable in installments or on demand. These loans are typically unsecured with maturities of between three and five years. No new residential loans have been extended to employees since 1998.

**6. PROPERTY AND EQUIPMENT, NET**

Property and equipment, net, consists of the following at December 31, 2013 and 2012:

|                                 | <u>2013</u>      | <u>2012</u>      |
|---------------------------------|------------------|------------------|
| Land                            | \$ 17,519        | \$ 17,519        |
| Buildings and improvements      | 69,085           | 68,547           |
| Other equipment and furnishings | <u>5,113</u>     | <u>5,191</u>     |
|                                 | 91,717           | 91,257           |
| Less: Accumulated depreciation  | <u>(38,422)</u>  | <u>(36,189)</u>  |
| Property and equipment, net     | <u>\$ 53,295</u> | <u>\$ 55,068</u> |

Depreciation expense amounted to \$2,009 and \$2,392 for the years ended December 31, 2013 and 2012, respectively. The Society owns a parking lot located in Austin, Texas, which had a net carrying value of \$9,991 at December 31, 2013 and 2012, and is reflected in land in the property and equipment, net table above.

**7. MORTGAGE AND NOTES PAYABLE**

**Property**

A Mortgage payable on the St. John's School property amounted to \$2,323 and \$2,402 as of December 31, 2013 and 2012, respectively. The interest rate of 6% is adjusted every three years on March 11<sup>th</sup> to 3% over the Federal Home Loan rate. The note is collateralized by a third-party mortgage on real and leasehold property and matures in March 2019. At December 31, 2013, the effective interest rate was 6%.

Interest expense amounted to \$151 and \$149 for the years ended December 31, 2013 and 2012, respectively.

**Term Loan and Line of Credit**

On January 11, 2011, DFMS obtained a \$37 million term loan secured by DFMS's investment in unrestricted marketable securities, from U.S. Bank, to be used primarily for working capital and other business purposes. The facility is structured as a 5 year loan with a fixed annual interest rate of 3.69% and annual repayments on a 25 year schedule. Interest is payable monthly; annual principal of \$1,480 is payable on each anniversary date through 2016. If not extended or renegotiated, unpaid principal will be due in 2016. At December 31, 2013 and 2012, \$32,643 was outstanding under this loan and is reflected on

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

---

the accompanying consolidated statements of financial position as notes payable. Interest expense amounted to \$1,221 and \$1,255 for the years ended December 31, 2013 and 2012, respectively. In January 2013, the principal financial covenants related to the facility were revised. A debt service coverage ratio was eliminated and the liquidity ratio test was reduced.

Also on January 11, 2011, the Society obtained a one-year \$5 million revolving credit facility from U.S. Bank. The facility, which is unsecured, bears interest based on the Eurodollar rate plus 75 basis points. Interest only is payable monthly. At December 31, 2013 and 2012 there were no drawings against the facility.

On April 5, 2011, the Society obtained a \$20 million revolving credit facility, secured by DFMS's investment in unrestricted marketable securities, from Bank of America Merrill Lynch, to be used primarily for working capital and other business purposes. The facility bears interest based on the Eurodollar rate plus 1.0%. Interest is payable monthly. The revolving credit may be drawn and repaid at any time through April 2016. If not extended or renegotiated, unpaid principal will be due in 2016. At December 31, 2013 and 2012, \$9,155 was outstanding under this loan and is reflected on the accompanying consolidated statements of financial position as notes payable. Interest expense amounted to \$128 and \$149 for the years ended December 31, 2013 and 2012, respectively. For the years ended December 31, 2013 and 2012, the interest rates assigned to each borrowing tranche ranged from 1.27% to 1.73% and 1.35% to 1.50%, respectively. At December 31, 2013, the effective interest rate was 1.27%.

Each of these facilities include standard affirmative and negative covenants usual and customary for similar facilities, including remaining an ongoing business, quarterly financial reporting, limitations on additional indebtedness, and no assignment of collateral.

On April 8, 2014, the Society repaid all principal and interest due under the revolving credit facility from Bank of America Merrill Lynch. All collateral pledged was released.

Also on April 8, 2014, DFMS amended and restated the credit agreement with U.S. Bank. On that date the \$31,163 outstanding under the existing term loan was continued as an unsecured term loan. The facility continues as a 5 year loan with a fixed annual interest rate of 3.69% and annual repayments on a 25 year schedule. Interest is payable monthly; annual principal of \$1,480 is payable on each January 1 through 2016. If not extended or renegotiated, unpaid principal will be due in 2016.

Also on April 8, 2014, the Society obtained an expansion from \$5 million to \$15 million of the one-year revolving credit facility from U.S. Bank. The facility, which is unsecured, bears interest based on the Eurodollar rate plus 75 basis points. Interest only is payable monthly.

The restated facilities include standard affirmative and negative covenants usual and customary for similar facilities, including remaining an ongoing business, semi-annual financial reporting, and limitations on additional indebtedness. All collateral pledged under the previous agreement was immediately released.

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

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### 8. PENSION PLANS

DFMS maintains a defined contribution pension plan (the “Plan”) for all eligible lay employees and employees of ERD. Under the Plan, the employer contributes 5% of eligible salaries and matches employee contributions to the Plan up to 4%. It is the opinion of counsel to the Plan that, as a Church Plan, this Plan is exempt from the requirements of the Employee Retirement Income Security Act of 1974 (“ERISA”). Pension expense for this Plan recognized on the accompanying consolidated financial statements amounted to \$1,072 and \$890 for the years ended December 31, 2013 and 2012, respectively.

DFMS is a participant in a separate pension plan administered by the Church Pension Fund (an independent organization) that provides pension benefits to all ordained clergy of the Episcopal Church, including those who hold positions within DFMS. Pension expense for this plan recognized on the accompanying consolidated financial statements amounted to \$653 and \$715 for the years ended December 31, 2013 and 2012, respectively.

The Executive Council of DFMS has voluntarily paid pension supplements to employees who retired prior to 1971 and had 20 years of service with DFMS. These benefits are accounted for on a “pay-as-you-go basis.” Pension expense for this “plan,” recognized on the accompanying consolidated financial statements, amounted to \$647 and \$636 for the years ended December 31, 2013 and 2012, respectively.

The St. John’s School maintains a defined contribution pension plan. This plan covers all eligible employees of the St. John’s School. Benefits under this plan are provided by fixed-dollar annuities issued by the Teachers Insurance and Annuity Association and by variable annuities offered by its companion organization, the College Retirement Equities Fund. The St. John’s School contributes 5% of the gross base pay of its employees to each participant’s account. After 10 years of employment, the St. John’s School will increase its contribution by a graduated percentage rate (7% - 17%) depending on the number of years of employment. Pension expense for this plan recognized on the accompanying consolidated financial statements amounted to \$153 and \$139 for the years ended December 31, 2013 and 2012, respectively.

### 9. POSTRETIREMENT BENEFITS OTHER THAN PENSIONS

DFMS and ERD sponsor postretirement benefit plans which provide both health care (fully contributory until the retiree reaches age 65) and life insurance (noncontributory) benefits to both lay personnel and clergy.

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

The following tables set forth the funded status of the plans and the components of net periodic benefit cost at December 31, 2013 and 2012:

|   | <u>2013</u>       | <u>2012</u>      |
|---|-------------------|------------------|
| Change in benefit obligation:   |                   |                  |
| <b>Benefit obligation, beginning of year</b>  | \$ 14,056         | \$ 13,178        |
| Service cost  | 437               | 653              |
| Interest cost   | 489               | 543              |
| Actuarial (gain) loss   | (2,842)           | 352              |
| Benefits paid   | <u>(543)</u>      | <u>(670)</u>     |
| <b>Benefit obligation, end of year</b>  | <u>\$ 11,597</u>  | <u>\$ 14,056</u> |
| Components of accrued benefit cost:   |                   |                  |
| Funded status   | \$ 11,597         | \$ 14,056        |
| Unrecognized actuarial net gain (loss)  | <u>890</u>        | <u>(1,952)</u>   |
| Accrued benefit cost  | <u>\$ 12,487</u>  | <u>\$ 12,104</u> |
| Components of net periodic benefit cost:  |                   |                  |
| Service cost  | \$ 437            | \$ 653           |
| Interest cost   | 489               | 543              |
| Amortization of unrecognized prior service costs                                    | <u>-</u>          | <u>71</u>        |
| Net periodic benefit cost for fiscal year   | <u>\$ 926</u>     | <u>\$ 1,267</u>  |
| Changes in assets and benefit obligations recognized in<br>unrestricted net assets: |                   |                  |
| Net actuarial loss  | \$ (2,842)        | \$ 352           |
| Amortization of unrecognized prior service cost                                     | <u>-</u>          | <u>(71)</u>      |
| Total change recognized in unrestricted net assets                                  | <u>\$ (2,842)</u> | <u>\$ 281</u>    |
| Total recognized in net periodic benefit cost and<br>unrestricted net assets        | <u>\$ (1,916)</u> | <u>\$ 1,548</u>  |

The discount rates used in determining the accumulated postretirement benefit obligations were 4.85% and 4.1% for the years ended December 31, 2013 and 2012, respectively. The assumed medical care cost trend rate used was 5.1% for fiscal year 2013, decreasing gradually in future years to 4.7% by fiscal year 2086 and remaining at that level thereafter. Increasing the assumed medical care cost trend rate by 1.0% would increase the accumulated postretirement benefit obligation as of December 31, 2013 and 2012 by \$1,542 and \$1,966, respectively, and increase the aggregate of the service cost and interest cost by \$184 and \$233,



**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

**December 31, 2013 and 2012**

**(Dollar amounts in thousands)**

respectively. Decreasing the assumed medical care cost trend rate by 1.0% would decrease the accumulated postretirement benefit obligation as of December 31, 2013 and 2012 by \$1,264 and \$1,602, respectively, and decrease the aggregate of the service cost and interest cost by \$146 and \$185, respectively.

The following benefit payments are expected to be paid as follows:

|             |    |                     |
|-------------|----|---------------------|
| 2014        | \$ | 734                 |
| 2015        |    | 707                 |
| 2016        |    | 671                 |
| 2017        |    | 656                 |
| 2018        |    | 692                 |
| 2019 - 2023 |    | <u>3,257</u>        |
| Total       | \$ | <u><u>6,717</u></u> |

The estimated net loss (gain) and prior service cost included in unrestricted net asset expected to be recognized as components of net periodic benefit cost during the fiscal year ending December 31, 2014 are \$0 and \$0, respectively.

|   | <u>2013</u> | <u>2012</u> |
|---|-------------|-------------|
| Weighted-average assumptions used to determine benefit obligations at December 31:                    |             |             |
| Discount rate   | 4.85 %      | 4.10 %      |
| Weighted-average assumptions used to determine net periodic benefit cost for years ended December 31: |             |             |
| Discount rate   | 4.10 %      | 4.20 %      |
| Expected long-term return on plan assets  | N/A         | N/A         |

|  | <u>2013</u>            |                              | <u>2012</u>            |                              |
|--|------------------------|------------------------------|------------------------|------------------------------|
|  | <u>MedSup<br/>Plan</u> | <u>Self-Insured<br/>Plan</u> | <u>MedSup<br/>Plan</u> | <u>Self-Insured<br/>Plan</u> |
| Assumed health care trend rates at December 31:                            |                        |                              |                        |                              |
| Health care cost trend rate assumed for next year                          | 5.1 %                  | 5.3 %                        | 6.4 %                  | 7.1 %                        |
| Rate to which the cost trend rate assumed to decline (ultimate trend rate) | 4.7 %                  | 4.4 %                        | 4.8 %                  | 4.6 %                        |
| Year that the rate reaches the ultimate trend                              | 2086                   | 2083                         | 2098                   | 2083                         |

|                                   | <u>2014</u> |
|-----------------------------------|-------------|
| Cash flows - contributions:       |             |
| Amount expected to be contributed | \$ 734      |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

**10. TEMPORARILY RESTRICTED NET ASSETS**

Temporarily restricted net assets are held for the following purposes at December 31, 2013 and 2012:

|  | <u>2013</u>       | <u>2012</u>       |
|--|-------------------|-------------------|
| Program related  | \$ 38,711         | \$ 43,491         |
| Endowment earnings for domestic and foreign mission programs | 100,258           | 78,294            |
| Guam - School Scholarships                                   | 2,856             | 2,890             |
| United Thank Offering and Episcopal Church Women Fund        | 826               | 765               |
| Various other program funds                                  | <u>18,200</u>     | <u>5,318</u>      |
| Total temporarily restricted net assets                      | <u>\$ 160,851</u> | <u>\$ 130,758</u> |

**11. ENDOWMENT FUND**

The Society has adopted the provisions of “Endowments of Not-for-Profit Organizations: Net Asset Classification of Funds Subject to an Enacted Version of the Uniform Prudent Management of Institutional Funds Act, and Enhanced Disclosures for All Endowment Funds” of the Accounting Standards Codification. This standard provides guidance on classifying the net assets associated with donor-restricted endowment funds held by organizations subject to the Uniform Prudent Management of Institutional Funds Act (“UPMIFA”), passed by the State of New York in September 2010, and also requires additional disclosures about endowments for both donor-restricted funds and board-designated funds.

Under New York State UPMIFA (“NYPMIFA”), the Society classifies as permanently restricted net assets: (a) the original value of gifts donated to its permanent endowment; (b) the original value of subsequent gifts to its permanent endowment; and, the (c) accumulations to its permanent endowment made in accordance with the directions of the applicable donor gift instrument, at the time the accumulation is added to the fund.

The remaining portion of the donor-restricted endowment fund that is not classified as permanently restricted net assets is classified as temporarily restricted nets assets until such amounts are appropriated for expenditure by the Society in a manner consistent with the standard of prudence prescribed by NYPMIFA.

In accordance with NYPMIFA, the Society considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds: the duration and preservation of the fund, the purpose of the fund, general economic conditions, the possible effect of inflation or deflation, the expected total return from income and the appreciation of investments, other resources of the Society, the investment policies of the Society and, where appropriate, alternatives to spending from donor-restricted endowment funds and the possible effects on the Society.

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

The Society has a policy of appropriating for distribution each year an Executive Council approved spending rate of its endowment fund's average fair value over five years. In establishing this policy, the Society considered the long-term expected return on its endowment. Accordingly, over the long term, the Society expects the current spending policy to grow at a pace at least equal to inflation. This is consistent with the Society's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

The Society has adopted investment policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. The endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of appropriate benchmarks without putting the assets at imprudent risk. To satisfy its long-term objectives, the Society relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Society targets a diverse asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

With the exception of endowment pledges and split-interest agreements, the following tables summarize endowment net asset composition, by type of fund, as of December 31, 2013 and 2012:

| <b>Composition of Endowment Net Assets<br/>by Type of Fund</b> | <b>2013</b>         |                                   |                                   |                   |
|--|---------------------|-----------------------------------|-----------------------------------|-------------------|
|  | <b>Unrestricted</b> | <b>Temporarily<br/>Restricted</b> | <b>Permanently<br/>Restricted</b> | <b>Total</b>      |
| Donor-restricted endowment funds                               | \$ -                | \$ 132,387                        | \$ 19,580                         | \$ 151,967        |
| Board-designated endowment funds                               | 126,084             | -                                 | -                                 | 126,084           |
| Total  | <u>\$ 126,084</u>   | <u>\$ 132,387</u>                 | <u>\$ 19,580</u>                  | <u>\$ 278,051</u> |
| <b>Changes in Endowment Net Assets</b>                         |                     |                                   |                                   |                   |
| Endowment net assets, beginning of year                        | \$ 108,027          | \$ 111,476                        | \$ 19,765                         | \$ 239,268        |
| Investment return:   |                     |                                   |                                   |                   |
| Investment income  | 179                 | -                                 | -                                 | 179               |
| Net appreciation (depreciation)                                | 25,750              | 21,853                            | (292)                             | 47,311            |
| Contributions  | -                   | 928                               | 107                               | 1,035             |
| Appropriation of endowment assets for expenditure              | (7,872)             | (1,870)                           | -                                 | (9,742)           |
| Endowment net assets, end of year                              | <u>\$ 126,084</u>   | <u>\$ 132,387</u>                 | <u>\$ 19,580</u>                  | <u>\$ 278,051</u> |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Consolidated Financial Statements**

December 31, 2013 and 2012

(Dollar amounts in thousands)

| Composition of Endowment Net Assets<br>by Type of Fund | 2012              |                           |                           | Total             |
|--|-------------------|---------------------------|---------------------------|-------------------|
|  | Unrestricted      | Temporarily<br>Restricted | Permanently<br>Restricted |                   |
| Donor-restricted endowment funds                       | \$ -              | \$ 111,476                | \$ 19,765                 | \$ 131,241        |
| Board-designated endowment funds                       | 108,027           | -                         | -                         | 108,027           |
| Total  | <u>\$ 108,027</u> | <u>\$ 111,476</u>         | <u>\$ 19,765</u>          | <u>\$ 239,268</u> |
| <b>Changes in Endowment Net Assets</b>                 |                   |                           |                           |                   |
| Endowment net assets, beginning of year                | \$ 98,509         | \$ 101,261                | \$ 19,672                 | \$ 219,442        |
| Investment return:                                     |                   |                           |                           |                   |
| Investment income                                      | 205               | -                         | -                         | 205               |
| Net appreciation (depreciation)                        | 18,335            | 11,184                    | 40                        | 29,559            |
| Contributions  | 62                | 1,077                     | 53                        | 1,192             |
| Appropriation of endowment assets for expenditure      | (9,084)           | (2,046)                   | -                         | (11,130)          |
| Endowment net assets, end of year                      | <u>\$ 108,027</u> | <u>\$ 111,476</u>         | <u>\$ 19,765</u>          | <u>\$ 239,268</u> |

**12. RELATED PARTIES**

The Episcopal Church is an unincorporated association governed by the General Convention. It carries out its administrative, finance and other program activities through DFMS, a New York corporation. DFMS is governed by the Executive Council whose members are elected by the General Convention and the Provinces. The Executive Council acts as the General Convention between meetings. DFMS engages in financial transactions with both foreign and domestic entities affiliated with the Episcopal Church and the worldwide Anglican Communion. DFMS receives its principal financial support in the form of Diocesan commitments, which totaled approximately \$27,100 and \$25,500 for the years ended December 31, 2013 and 2012, respectively. In addition, DFMS receives a significant portion of non-governmental fees from related parties as well, which totaled approximately \$825 and \$873 for the years ended December 31, 2013 and 2012, respectively. DFMS expended approximately \$62 and \$57 for the years ended December 31, 2013 and 2012, respectively, in either direct payments/grants to affiliated entities or expenses incurred on behalf of these related parties. Of the total loans receivable reported on the accompanying consolidated statements of financial position at December 31, 2013 and 2012, approximately \$1,000 each year represent loans to related entities which bear interest at rates ranging from 3.0% to 8.0% per annum.

**13. CONTINGENCIES**

**Government Funding**

The Society enters into contracts with agencies of the United States Government under which the government provides funding for various refugee resettlement activities carried on by the Society in the United States and in other countries. The expenditures of these funds by the Society and its affiliated organizations are subject to audit by the federal government. In the opinion of management, audit

# THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE PROTESTANT EPISCOPAL CHURCH IN THE UNITED STATES OF AMERICA AND AFFILIATES

## Notes to Consolidated Financial Statements

December 31, 2013 and 2012

(Dollar amounts in thousands)

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adjustments, if any, are not expected to have a material effect on the consolidated financial statements of the Society.

### Refugee Loans Receivable and Collections

In connection with its cooperative agreements with the United States Government for refugee resettlement, the Society acts as the collection agent for travel loans made to refugees by the International Organization for Migration. In return for these services, the Society retains 25% of all loan collections as a recovery of its administrative costs incurred. As of December 31, 2013 and 2012, there were \$11,339 and \$9,961, respectively, of refugee loans outstanding. Such amounts are not reflected on the accompanying consolidated financial statements, and the Society does not guarantee the loans.

### Litigation

The Society is subject to various claims and legal proceedings that have arisen in the ordinary course of its business activities. The Society is not aware of any pending litigation which will have a material adverse effect on its consolidated financial statements.

## 14. EPISCOPAL RELIEF & DEVELOPMENT

ERD was established by resolution of the General Convention in 1940 in order to meet the needs of refugees fleeing the war in Europe. Today, ERD is a compassionate response of the Episcopal Church to human suffering in the world. Hearing God's call to seek and serve Christ in all persons and to respect the dignity of every human being, the Organization serves to bring together the generosity of Episcopalians and others to heal a hurting world.

The following represents summarized financial information for ERD for the years ended December 31, 2013 and 2012:

|                            | <u>2013</u>      | <u>2012</u>      |
|----------------------------|------------------|------------------|
| Revenues:                  |                  |                  |
| Contributions              | \$ 22,830        | \$ 16,383        |
| Investments and other      | 3,480            | 4,435            |
| Total                      | <u>\$ 26,310</u> | <u>\$ 20,818</u> |
| Expenses:                  |                  |                  |
| Program                    | \$ 17,263        | \$ 17,398        |
| Fundraising                | 2,027            | 1,909            |
| General and administration | 1,169            | 1,270            |
| Total                      | <u>\$ 20,459</u> | <u>\$ 20,577</u> |

The amounts presented above are derived from the audited financial statements of ERD as of and for the years ended December 31, 2013 and 2012. However, for purposes of consolidating the financial position and changes in net assets of ERD with the Society, all intercompany transactions have been eliminated.

**SUPPLEMENTARY INFORMATION**

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**  
**Consolidating Schedule of Financial Position**  
**As of December 31, 2013**  
**(Dollar amounts in thousands)**

| ASSETS   | DFMS              | ERD              | GUAM             | Consolidating<br>Entries | Total             |
|--|-------------------|------------------|------------------|--------------------------|-------------------|
| Cash and cash equivalents  | \$ 10,343         | \$ 14,184        | \$ 1,390         | \$ -                     | \$ 25,917         |
| Receivables:   |                   |                  |                  |                          |                   |
| Diocesan commitments receivable, net                               | 1,060             | -                | -                | -                        | 1,060             |
| Loans receivable, net  | 8,124             | -                | -                | -                        | 8,124             |
| Government grants  | 1,058             | -                | -                | -                        | 1,058             |
| Other receivables, net   | 1,160             | 2,593            | 106              | -                        | 3,859             |
| Collateral received under securities loan agreement                | 733               | -                | -                | -                        | 733               |
| Prepaid expenses and other assets                                  | 1,459             | 150              | 17               | (566)                    | 1,060             |
| Investments:   |                   |                  |                  |                          |                   |
| DFMS-controlled funds  | 274,364           | 20,057           | 2,843            | -                        | 297,264           |
| Funds held for the benefit of others and in a trustee relationship | 105,261           | -                | -                | -                        | 105,261           |
| Property and equipment, net  | 44,325            | 125              | 8,845            | -                        | 53,295            |
| Beneficial interests in outside trusts                             | 7,626             | 395              | -                | -                        | 8,021             |
| Total assets   | <u>\$ 455,513</u> | <u>\$ 37,504</u> | <u>\$ 13,201</u> | <u>\$ (566)</u>          | <u>\$ 505,652</u> |
| <b>LIABILITIES AND NET ASSETS</b>                                  |                   |                  |                  |                          |                   |
| Accounts and accrued expenses                                      | \$ 2,144          | \$ 1,456         | \$ 3,696         | \$ (566)                 | \$ 6,730          |
| Payable under securities loan agreement                            | 733               | -                | -                | -                        | 733               |
| Grants payable   | 399               | 33               | -                | -                        | 432               |
| Notes payable  | 41,798            | -                | -                | -                        | 41,798            |
| Mortgage payable   | -                 | -                | 2,323            | -                        | 2,323             |
| Accrued postretirement benefits other than pensions                | 10,856            | 741              | -                | -                        | 11,597            |
| Annuities payable  | 542               | -                | -                | -                        | 542               |
| Funds held for the benefit of others                               | 78,154            | -                | -                | -                        | 78,154            |
| Funds held in a trustee relationship                               | 27,107            | -                | -                | -                        | 27,107            |
| Total liabilities  | <u>161,733</u>    | <u>2,230</u>     | <u>6,019</u>     | <u>(566)</u>             | <u>169,416</u>    |
| Contingencies  |                   |                  |                  |                          |                   |
| <b>NET ASSETS</b>  |                   |                  |                  |                          |                   |
| Unrestricted:  | 138,332           | 946              | 3,247            | 1,600                    | 144,125           |
| Temporarily restricted   | 126,137           | 33,458           | 2,856            | (1,600)                  | 160,851           |
| Permanently restricted   | 29,311            | 870              | 1,079            | -                        | 31,260            |
| Total net assets   | <u>293,780</u>    | <u>35,274</u>    | <u>7,182</u>     | <u>-</u>                 | <u>336,236</u>    |
| Total liabilities and net assets                                   | <u>\$ 455,513</u> | <u>\$ 37,504</u> | <u>\$ 13,201</u> | <u>\$ (566)</u>          | <u>\$ 505,652</u> |

*The accompanying consolidated financial statements and notes thereto are an integral part of this consolidating schedule.*

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**  
**Consolidating Schedule of Activities**  
**For the year ended December 31, 2013**  
**(Dollar amounts in thousands)**

|  | DFMS              | ERD              | GUAM            | Consolidating<br>Entries | Total             |
|--|-------------------|------------------|-----------------|--------------------------|-------------------|
| <b>REVENUES AND OTHER SUPPORT</b>                                      |                   |                  |                 |                          |                   |
| Diocesan commitments   | \$ 27,092         | \$ -             | \$ -            | \$ -                     | \$ 27,092         |
| Contributions and bequests   | 2,631             | 884              | -               | -                        | 3,515             |
| Contributed services   | 343               | 1,064            | -               | (1,021)                  | 386               |
| Investment return designated for current operations                    | 10,184            | -                | -               | -                        | 10,184            |
| Other investment income  | 534               | -                | -               | -                        | 534               |
| Government revenue   | 13,843            | -                | -               | -                        | 13,843            |
| Fees, sales and other  | 5,520             | -                | -               | -                        | 5,520             |
| Episcopal Relief & Development   | -                 | 20,882           | -               | -                        | 20,882            |
| Revenues from the Episcopal Church in Micronesia                       | -                 | -                | 6,680           | -                        | 6,680             |
| Total revenues and other support                                       | <u>60,147</u>     | <u>22,830</u>    | <u>6,680</u>    | <u>(1,021)</u>           | <u>88,636</u>     |
| <b>EXPENSES</b>  |                   |                  |                 |                          |                   |
| Program services:  |                   |                  |                 |                          |                   |
| Canonical and missional programs                                       | 38,305            | -                | -               | -                        | 38,305            |
| General convention   | 1,917             | -                | -               | -                        | 1,917             |
| Grant-related activities and other                                     | 4,507             | -                | -               | -                        | 4,507             |
| Episcopal Relief & Development   | -                 | 17,263           | -               | (882)                    | 16,381            |
| Expenses from the Episcopal Church Micronesia                          | -                 | -                | 6,031           | -                        | 6,031             |
| Total program services   | <u>44,729</u>     | <u>17,263</u>    | <u>6,031</u>    | <u>(882)</u>             | <u>67,141</u>     |
| Supporting services:   |                   |                  |                 |                          |                   |
| Fundraising  | -                 | 2,027            | -               | (92)                     | 1,935             |
| General and administrative   | 8,814             | 1,169            | -               | (502)                    | 9,481             |
| Total supporting services  | <u>8,814</u>      | <u>3,196</u>     | <u>-</u>        | <u>(594)</u>             | <u>11,416</u>     |
| Total expenses   | <u>53,543</u>     | <u>20,459</u>    | <u>6,031</u>    | <u>(1,476)</u>           | <u>78,557</u>     |
| Changes in net assets from operations                                  | <u>6,604</u>      | <u>2,371</u>     | <u>649</u>      | <u>455</u>               | <u>10,079</u>     |
| <b>NONOPERATING ACTIVITIES</b>   |                   |                  |                 |                          |                   |
| Investment return  | 45,048            | 3,480            | -               | -                        | 48,528            |
| Less: other investment income  | (51)              | -                | -               | -                        | (51)              |
| Net investment gain - trust fund                                       | <u>44,997</u>     | <u>3,480</u>     | <u>-</u>        | <u>-</u>                 | <u>48,477</u>     |
| Less: investment return designated for current operations              | <u>(10,184)</u>   | <u>-</u>         | <u>-</u>        | <u>-</u>                 | <u>(10,184)</u>   |
| Total nonoperating activities  | <u>34,813</u>     | <u>3,480</u>     | <u>-</u>        | <u>-</u>                 | <u>38,293</u>     |
| Changes in net assets  | 41,417            | 5,851            | 649             | 455                      | 48,372            |
| Postretirement related activities other than net periodic pension cost | 2,842             | -                | -               | -                        | 2,842             |
| Changes in net assets  | <u>44,259</u>     | <u>5,851</u>     | <u>649</u>      | <u>455</u>               | <u>51,214</u>     |
| Net assets, beginning of year  | 249,521           | 29,423           | 6,533           | (455)                    | 285,022           |
| Net assets, end of year  | <u>\$ 293,780</u> | <u>\$ 35,274</u> | <u>\$ 7,182</u> | <u>\$ -</u>              | <u>\$ 336,236</u> |

*The accompanying consolidated financial statements and notes thereto are an integral part of this consolidating schedule.*



**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**  
Schedule of Expenditures of Federal Awards  
For the year ended December 31, 2013

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| <u>Federal Grantor/Program Title</u>   | <u>Federal<br/>CFDA<br/>Number</u> | <u>Federal<br/>Expenditures</u> |
|--|------------------------------------|---------------------------------|
| <b>United States Department of State/Bureau for Population, Refugees,<br/>and Migration:</b> |                                    |                                 |
| Reception and Placement Cooperative Agreement  | 19.510                             | \$ <u>8,237,744</u>             |
| <b>United States Department of Health and Human Services:</b>                                |                                    |                                 |
| Refugee and Entrant Assistance – Voluntary Agency Programs                                   | 93.567                             | 4,248,169                       |
| Refugee and Entrant Assistance – Discretionary Grants  | 93.576                             | <u>424,961</u>                  |
| Total United States Department of Health and Human Services                                  |                                    | <u>4,673,130</u>                |
| <b>United States Agency for International Development:</b>                                   |                                    |                                 |
| Foreign Assistance for Programs Overseas   | 98.001                             | <u>107,950</u>                  |
| Total Expenditures of Federal Awards   |                                    | <u>\$ 13,018,824</u>            |

*The accompanying notes to schedule of expenditures of federal awards are an integral part of this schedule.*

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**

**Notes to Schedule of Expenditures of Federal Awards  
For the year ended December 31, 2013**

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**1. BASIS OF PRESENTATION**

The accompanying schedule of expenditures of federal awards for the year ended December 31, 2013 includes the federal grant activity of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the “Society”) and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Not-for-Profit Organizations*.

**2. SUBRECIPIENTS**

Of the federal expenditures presented on the schedule, the Society provided federal awards to subrecipients during the year ended December 31, 2013, as follows:

| <b>Federal Grantor/Program Title</b>   | <b>Federal<br/>CFDA number</b> | <b>Amount<br/>Provided to<br/>Subrecipients</b> |
|--|--------------------------------|---|
| United States Department of State/Bureau for Population,<br>Refugees, and Migration: |                                |   |
| Reception and Placement Cooperative Agreement  | 19.510                         | \$7,145,703                                     |
| United States Department of Health and Human Services:                               |                                |   |
| Refugee and Entrant Assistance - Voluntary Agency Programs                           | 93.567                         | 3,453,806                                       |
| Refugee and Entrant Assistance - Discretionary Grants                                | 93.576                         | 387,797   |
| United States Agency for International Development:                                  |                                |   |
| Foreign Assistance for Programs Overseas   | 98.001                         | 107,950   |

**REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS REQUIRED BY *GOVERNMENT AUDITING STANDARDS***

To the Executive Council of  
**The Domestic and Foreign Missionary Society  
of the Protestant Episcopal Church in the  
United States of America and Affiliates:**

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the “Society”), which comprise the consolidated statement of financial position as of December 31, 2013, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated September 29, 2014.

**Internal control over financial reporting**

In planning and performing our audit of the consolidated financial statements, we considered the Society’s internal control over financial reporting (“internal control”) to design audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of internal control. Accordingly, we do not express an opinion on the effectiveness of the Society’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Society’s financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in the Society's internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

**Compliance and other matters**

As part of obtaining reasonable assurance about whether the Society's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Intended purpose**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Society's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Society's internal control and compliance. Accordingly, this report is not suitable for any other purpose.

The image shows a handwritten signature in cursive script that reads "Grant Thornton LLP". The signature is written in black ink and is positioned above the typed name and date.

New York, New York  
September 29, 2014



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**REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS ON  
COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL  
CONTROL OVER COMPLIANCE REQUIRED BY OMB CIRCULAR A-133**

To the Executive Council of  
**The Domestic and Foreign Missionary Society  
of the Protestant Episcopal Church in the  
United States of America and Affiliates:**

**Report on compliance for each major federal program**

We have audited the compliance of The Domestic and Foreign Missionary Society of the Protestant Episcopal Church in the United States of America and Affiliates (collectively, the “Society”) with the types of compliance requirements described in the U.S. Office of Management and Budget’s *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2013. The Society’s major federal programs are identified in the summary of auditors’ results section of the accompanying schedule of findings and questioned costs.

**Management’s responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to the Society’s federal programs.

**Auditor’s responsibility**

Our responsibility is to express an opinion on compliance for each of the Society’s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

The above-mentioned standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Society’s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Society's compliance.

**Opinion on each major federal program**

In our opinion, the Society complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2013.

**Report on internal control over compliance**

Management of the Society is responsible for designing, implementing, and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Society's internal control over compliance with the types of compliance requirements that could have a direct and material effect on each major federal program to design audit procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Society's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in the Society's internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this Report on Internal Control Over Compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

*Grant Thornton LLP*

New York, New York  
September 29, 2014

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**  
Schedule of Findings and Questioned Costs  
For the year ended December 31, 2013

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**SECTION I - SUMMARY OF AUDITORS' RESULTS**

**Financial Statements:**

Type of auditors' report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified?  yes  no
- Significant deficiency(ies) identified that are not considered to be material weakness(es)?  yes  none reported

Noncompliance material to financial statements noted?  yes  no

**Federal Awards:**

Internal control over major programs:

- Material weakness(es) identified?  yes  no
- Significant deficiency(ies) identified that are not considered to be material weakness(es)?  yes  none reported

Type of auditors' report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133?  yes  no

**Identification of major programs:**

| <u>Federal Grantor/Program Title</u>  | <u>Federal CFDA Number</u>  |
|---|---|
| United States Department of Health and Human Services:<br>Refugee and Entrant Assistance – Discretionary Grants                       | 93.576  |
| United States Department of State/Bureau for Population, Refugees,<br>and Migration:<br>Reception and Placement Cooperative Agreement | 19.510  |
| Dollar threshold used to distinguish between type A and type B programs:  | \$390,565   |
| Auditee qualified as a low-risk auditee?  | <input checked="" type="checkbox"/> yes <input type="checkbox"/> no |

**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**  
**Schedule of Findings and Questioned Costs**  
**For the year ended December 31, 2013**

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**SECTION II - FINDINGS RELATED TO FINANCIAL STATEMENTS**

None noted.

**SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

None noted.



**THE DOMESTIC AND FOREIGN MISSIONARY SOCIETY  
OF THE PROTESTANT EPISCOPAL CHURCH IN THE  
UNITED STATES OF AMERICA AND AFFILIATES**  
**Summary Schedule of Prior Year Findings and Questioned Costs**  
**For the year ended December 31, 2013**

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None noted.